2017 Budget and Resource Presentation

Hazen Center for Integrated Care
Libby Caruso, Director
March 2, 2017
Service/Utilization Overview

- Services covered by Health Fee
  - Health, counseling/mental health and prevention/outreach services to our registered students. Includes walk-in and appointments and treatment for ambulatory health and counseling, psychiatry visits, alcohol and substance abuse prevention, evaluations and management; and after-hours nurse advice phone line.
  - General health and wellness programming.
  - Hazen - 6370 visits for clinical evaluation, case management and medication/supplies.
  - POS has over 7,000 contact points with students

- Student Health Advisory Committee provided input and reviewed proposed budget, as well as discussion with EMSA VP and AVP.
2016-2017 Financial Review

Vacancies:

• One counselor position, currently using a part-time hourly temp 16-20 hours per week, in place of a fulltime position.
• Office Assistant 2 (KB2). Tried consolidating from 3 to 2 for fall semester. Not working well.
• Filled coordinator – Center for Select Respect. (March 2017)

Role Changes - savings

• Filled one RN with LPN ( $15,000 savings)
• Hiring medical assistant for reception desk, replacing Sec I ($10,000 savings)

– Restricted expenditures over the past 3 years, including professional development, travel. (> $10,000 savings).

Not sustainable.
2016-2017 Financial Review (continued)

• Changed hours to meet need – eliminating Saturdays and Thursday women's health clinic - were poorly utilized.
• Recovering from a significant deficit drove most of this budget year, and we have been successful.
• Combined health and counseling waiting rooms (prior to construction)
• Increased proficiency of Medicat software. Not as simple as it seems. Many layers.
2017-18 Budget Summary

- Enrollment projections have impacted revenue for 2017-18, as does the significant overhead for fringes.
- Total budget requested for 2017-18: $2,454,667.
  - 1.6% increase from 2016-17
- ($42,469) end balance budgeted for 2017-18
  - ($231,603) end balance was budgeted for 2016-17.
  - projected for 2016-17 will be ($144,700)!
2017-18 Budget Summary (continued)

• Assessment information regarding alcohol/drug use and sexual assault/misconduct impacted hiring and staffing. Refilled coordinator Center for Select Respect. Work-duty assessments impacted hiring of LPN and medical office assistant.

• Strategic Plan 2017-2022, Building a Better Brockport is at the forefront of our unit level planning and priority identification. Specifically we are addressing being a great place to work, and therefore being a great place to receive services.
The scant $2 increase to fee will offset salary changes, supply increases.

Supplemental Budget Information. Please address:

- Variances between 2016-17 approved ending balance ($231,603) and projected ($144,700) is r/t increased fee revenue and PSR holds.
- Expected that the budget shortfall can be rectified in the next two years.
- Will request refill of the office assistant 2 position, which is currently included in this budget.
- Trends of significance that may have a future budgetary implications e.g., increasing student service needs, expected retirements, aging equipment.
Deficit Reduction

Deficit reduction

<table>
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<th>Year</th>
<th>14-15</th>
<th>15-16</th>
<th>16-17 budgeted</th>
<th>16-17 proj</th>
<th>proposed 117-18</th>
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The chart shows the deficit reduction for the specified years, with values ranging from 50,000 to 450,000.
Future Planning

• **Five Year Fee Plan**
  – 2018-19  $10 annual increase
  – 2019-20  $10 annual increase
  – 2020-21  $10 annual increase
  – 2021-22  $10 annual increase

• This expectation may change if reimbursement from insurance billing ever becomes a viable revenue source, or if models of care change.

• Campus might consider a tier-based fee structure.

• May 2017- start construction on Hazen’s integrated waiting room and ancillary space. This will provide for increased privacy, accommodation for electronic communication.

• Improved windows, HVAC are suggested future projects.
# Additional Supporting Materials

## Comprehensives 2016

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